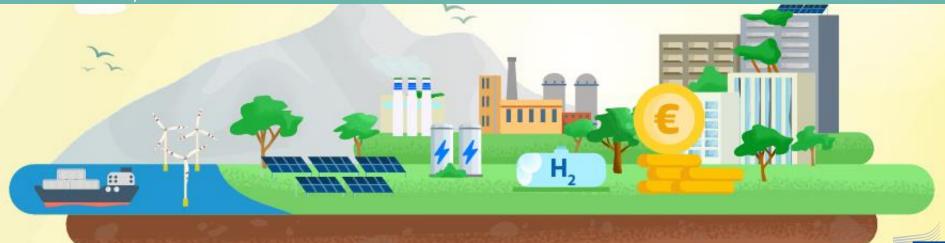


### Innovation Fund Info Day in Croatia

2022 Call for large-scale projects under the Innovation Fund and upcoming opportunities

Carla Benauges - DG CLIMA

Renata Kadric, Alban Vital - CINEA







### Agenda

- 1. Policy context and key features of the Innovation Fund
- 2. Results achieved so far and portfolio of projects in Croatia
- 3. Presentation of the third large scale call and RePowerEU topics
- 4. Upcoming small scale call and auctions
- 5. Award criteria and practical tips related to the application
- 6. Q&A



#### **INNOVATION FUND**

EU Emissions Trading System

Driving clean innovative technologies towards the market



First call for projects in 2020





€38 billion\* to invest up to 2030 in EU's climate neutral future







Avoid emissions and boost competitiveness

#### Supporting innovation in:



Energy intensive industries



Renewables



**Energy storage** 



Carbon capture, use and storage

\*depending on the carbon price.

## 1. Innovation Fund contribution to the European Green Deal



Cleaning our Energy system



Making transport sustainable for all



Renovating buildings



Transforming our economies and societies



Working with nature to protect our planet and health



Leading the third industrial revolution



Boosting global climate action

- The Innovation Fund focuses on highly innovative technologies and flagship large-scale demonstration or first-of-a-projects within EU, in NO and IC that can deliver significant GHG emission reductions.
- Innovative technologies in "hard to abate"
   sectors are needed to reach carbon neutrality.
- The Innovation Fund has awarded projects on green hydrogen, CC(U)S, PtX, negative emissions amongst others that must be demonstrated by 2030 so that they can be mainstreamed and help achieve climate neutrality by 2050.
- Around 200 Mt CO2eq of GHG abatement expected under combined 1<sup>st</sup> and 2<sup>nd</sup> large-scale calls and 1<sup>st</sup> small-scale call



## 1. Innovation Fund contribution to the European Green Deal

- To make the IF even better suited for the task, the revision of the IF was part of proposal for revised ETS Directive under "Fit for 55" package – trilogues were recently concluded (and the final text currently being cleared) on:
  - Increased number of allowances from ETS to fund the IF
  - New instrument to provide support to projects proposed: competitive bidding and (carbon) contracts for difference – currently under preparation
  - Broadening of sectors in the EU ETS to maritime and special attention to the decarbonisation of the maritime sector in the Innovation Fund
  - Inclusion of a new category for medium size projects



#### 1. Key features of Innovation Fund

Financed from the revenues of the EU Emissions Trading System

450 million allowances plus unspent revenues from NER 300 Programme

Volume: EUR 38 billion\* until 2030 (depending on carbon price) \*at EUR 75 / tCO2 Grants: Large projects: Support of up to 60% of additional capital and operating costs (up to 10 years)
Small projects: up to 60% of CAPEX

Grants: Up to 40% of grant disbursed at financial close

Grants: At least 60% of grant disbursed during construction and up to 5-years monitoring period against GHG emission avoidance

Pilots and Small scale projects – shorter **3 years** period

Grants: Annual calls for largescale and small-scale projects

Single applicant or consortium
Projects must be implemented in
the EU. NO and IC

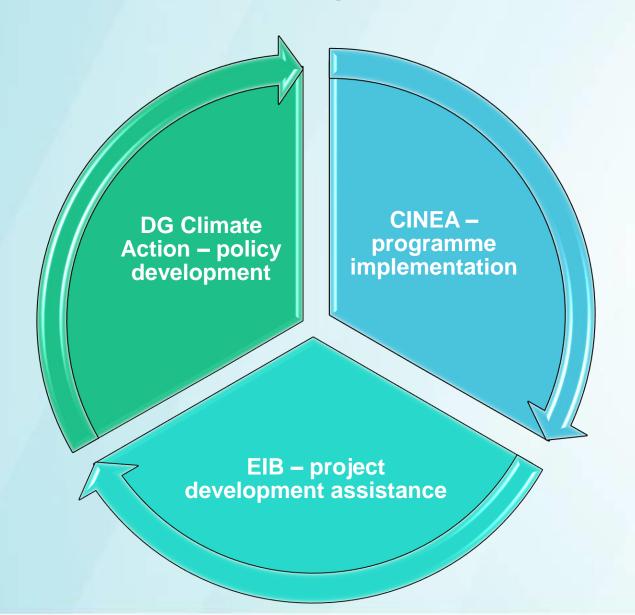
Project development assistance by EIB

Large-scale projects: CAPEX above EUR 7,5 million

Small-scale projects: CAPEX upto EUR 7,5 million

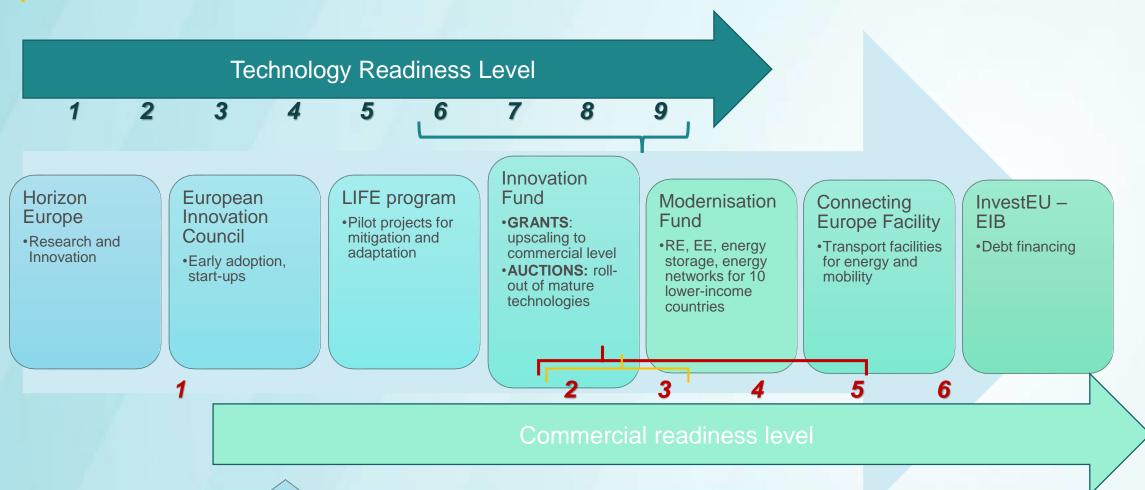


#### 1. Innovation Fund - Governance





# 1. Innovation Fund in the EU programmes landscape





National funding (including RRPs)

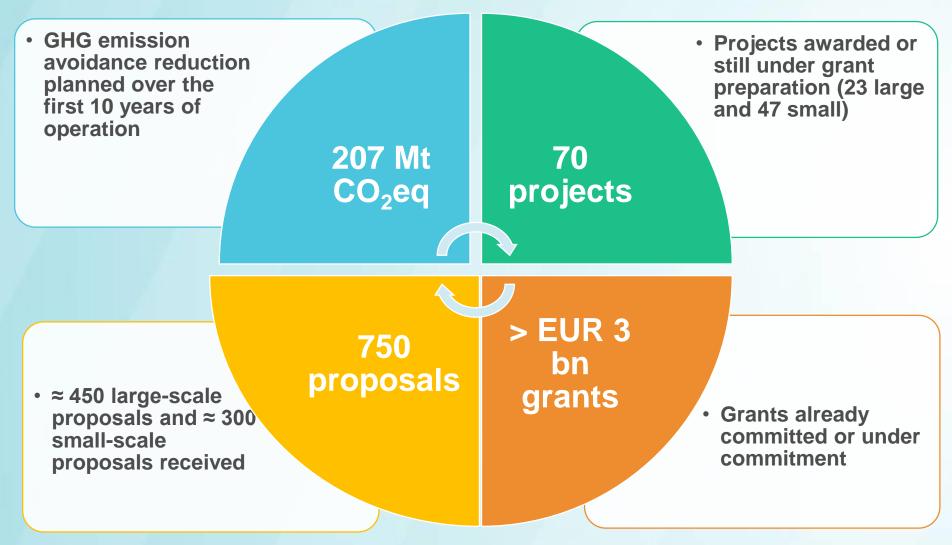


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## 2. Results achieved (November 2022) – key indicators





### 2. On-going projects in Croatia (1)



2 Projects



9 million € EU contribution



104,964 t CO<sub>2</sub> eq first 10 years





#### CCGEO (SSC-2020)- Draškovec

Closed Carbon Geothermal Energy

The CCGeo project aims to produce near-zero carbon power and heat from gas dissolved in water extracted from geothermal wells. To this end, the project creates a closed loop geothermal power plant using the process of Internalization of Carbon Compounds (ICC).

By implementing this new technology on a geothermal plant, the project will lay the groundwork for scaling-up the efficient usage of low-temperature geothermal resources and for demonstrating the potential to eliminate nearly all of the greenhouse gas (GHG) emissions associated with a conventional technology.

61,273 t CO2 eq avoidance | EUR 4.5 million EU Contribution







### 2. On-going projects in Croatia (2)



**Projects** 



9 million € EU contribution



104,964 t CO<sub>2</sub> eq first 10 years





Previous calls SSC 2020

DMC (SSC-2020)- Nova Gradiška

DECARBOMALT: Renewable heat for large-scale decarbonisation of the malt production process in Croatia

The DECARBOMALT project will build a solar thermal heating plant, heat pumps and a storage facility to provide renewable heat to an energy-intensive malt production process in Croatia. The flagship industrial project will bring existing technologies together for the first time at such a scale so as to deliver more than 50% of the total process heat needs of the site at a competitive price.

43,691 t CO2 eq avoidance EUR 4.5 million EU Contribution





### Agenda

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### 3. 2022 large-scale projects call: key features



Launch Deadline Results

03 Nov. 2022 16 March 2023 Q4 2023



#### € 3 billion for grants

+

Project Development Assistance



#### Four topics

#### **AWARD CRITERIA**

**Degree of innovation** 

**GHG** emission avoidance\*

**Project maturity** 

**Scalability** 

**Cost efficiency** 

\*incl. quality of calculations, net carbon removals and other GHG emission savings (bonus point)

#### **GRANT DISTRIBUTION**

#### LUMP-SUM contribution grant up to 60% of relevant costs

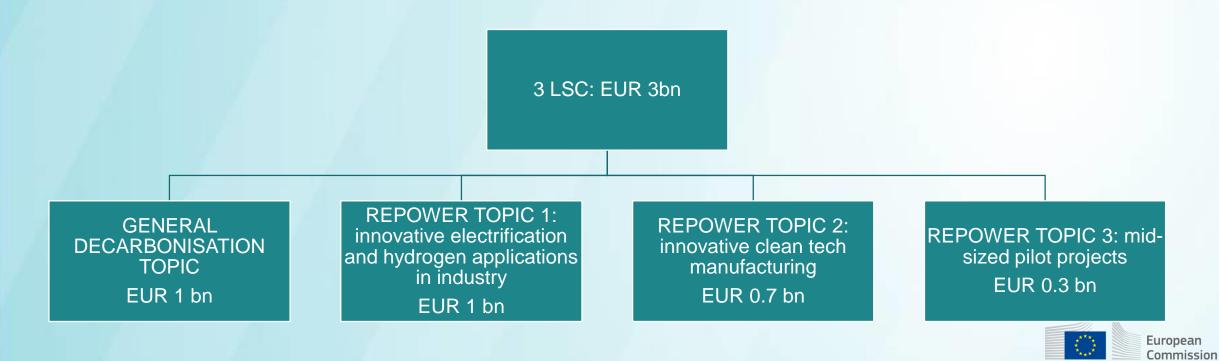
- up to 40% of grant at financial close
- remaining amount of at least 60% after financial close
- generally, at least 10% after Entry into operation.





#### 3. Innovation Fund and the REPowerEU Plan

- Budget made available for 3LSC: € 3bn + 20% flexibility reserve
- In the 3LSC, thanks to increased budget and to reflect the REPowerEU priorities, the Innovation Fund will become more focused by creating 3 dedicated topics
- Launch: 03 Nov 2022, Deadline 16 March 2023, Results Q4 2023



#### 3. What will be funded?

- The Innovation Fund focuses on <u>highly innovative technologies</u> and <u>flagship</u> projects within Europe that can bring on significant GHG emission reductions. It is about <u>sharing the risk</u> with project promoters to help with the <u>commercial-scale</u> demonstration or <u>first-of-a-kind</u> commercial projects and <u>pilots</u>.
- We aim to finance a project pipeline of a wide range of innovative technologies in all eligible sectors and Member States, Norway and Iceland. Sectoral and geographical balance is an objective for the whole timeframe of the programme.
- At the same time, the projects need to be <u>sufficiently mature</u> in terms of planning, business model as well as financial and legal structure.
- The fund supports also **cross-cutting projects** on innovative low-carbon solutions that lead to emission reductions in multiple sectors, for example, through industrial symbiosis.



#### 3. Award criteria

#### **DEGREE OF INNOVATION**

Innovation beyond state of the art (see Annex 1 of call text) at European level

+ **NEW**: consider the ongoing InnovFund projects

#### GHG EMISSIONS AVOIDANCE

- Absolute emissions avoidance (compared to sector depending on median avoidance)
- Relative emissions avoidance
- Quality and credibility of the calculation and minimum requirements\*

\* **NEW**: additional min requirement for PILOT projects

### PROJECT MATURITY

- Technical maturity
- Financial maturity
- Operational maturity

#### **SCALABILITY**

- \*NEW: one criterion looking at
- Scalability in terms of efficiency gains
- Scalability in terms of further technology or solutions deployment
- Quality and extent of the knowledge sharing plan

#### **COST EFFICIENCY**

- Cost efficiency ratio (i.e. the EU contribution requested per tCO2 avoided)\*
- Quality and credibility of the cost calculation

\* **NEW** : different formula for PILOT projects



#### 3. General Decarbonisation Topic

The following activities can be funded under this topic:

- activities that support innovation in low-carbon technologies and processes in sectors listed in Annex I to the EU ETS Directive, including environmentally safe carbon capture and utilisation (CCU), as well as products substituting carbon-intensive ones produced in sectors listed in Annex I
- activities that help stimulate the construction and operation of projects that aim at the environmentally safe capture and geological storage of CO<sub>2</sub> (CCS)
- activities that help stimulate the construction and operation of innovative renewable energy and energy storage technologies.

Carbon capture and utilisation can be funded if the capture of  $CO_2$  occurs within one of the activities listed in Annex I, or if the utilisation of  $CO_2$  results in products substituting carbon-intensive ones from the sectors listed in Annex I, even if carbon is captured outside the activities of Annex I.

# 3. REPowerEU Topic: Innovative industry electrification and hydrogen

- A. Activities that support the innovative direct electrification of industry replacing conventional fossil fuels use, both in sector-specific and crosssectoral uses.
- B. Activities that support innovative hydrogen production and applications (i.e. hydrogen use as an energy carrier/reducing agent/feedstock) in industry.
  - B.1 those where the main innovation lies in the use of hydrogen in industrial applications. As the focus in this topic is to reduce the use of and the dependence on fossil fuels, the use of fossil fuel-based hydrogen is excluded from this topic.
  - B.2 those where the main innovation lies in renewable hydrogen production and production of hydrogen-derived renewable fuels (i.e. renewable fuels of non-biological origin) and feed-stocks.
- Projects can include either one or both of the activities described under B.1 and B.2.

# 2. REPowerEU Topic: Innovative industry electrification and hydrogen

Award criteria	Minimum pass score	Maximum score	Weight
Degree of innovation	9	15	1
GHG emission avoidance potential			
Absolute GHG emission avoidance	n/a	2	1
Relative GHG emission avoidance	n/a	5	1
Quality of the GHG emission avoidance calculation, minimum requirements	3	5	1
Total GHG emission avoidance potential		12	
Project maturity			
Technical maturity	3	5	2
Financial maturity	3	5	2
Operational maturity	3	5	2
Total Project maturity		15	
Scalability	9	15	1
Cost efficiency			
Cost efficiency ratio	n/a	12	1
Quality of the cost calculation	1.5	3	1
Total Cost efficiency		15	
Total (without bonus)	n/a	87	
Bonus points			
Bonus point 1 [Net carbon removals]	n/a	1	1
Bonus point 2 [Other GHG savings]	n/a	1	1
Bonus point 3 [Commitment to use electricity from additional renewable sources]	n/a	1	1
Total (with bonus)	n/a	87 to 90	



# 3. REPowerEU Topic: Innovative Clean Tech manufacturing

The following activities can be funded under this topic: construction of manufacturing facilities and their operation to produce specific components for:

- renewable energy installations (in photovoltaics, concentrated solar power, onshore and offshore wind power, ocean energy, geothermal, solar thermal, and others), including their connection to the electricity/heat grid;
- electrolysers and fuel cells;
- energy storage solutions for stationary and mobile use for intra-day and long duration storage;
- heat pumps.

This topic is targeted at **the innovation in manufacturing of components.**Components, in line with GHG methodology guidance, are to be understood to **include also final equipment** such as wind turbines, solar panels, batteries, heat pumps or electrolysers.

# 3. REPowerEU Topic: Innovative Clean Tech manufacturing

- Topic is targeting those components that are a significant factor in the performance and/or cost of the final equipment.
- Activities relating to the recycling of critical materials to be used in the above equipment categories or components thereof may also be funded under this topic.
- Equipment and components can be sold on the EU market and in third countries.
- The topic seeks to enhance the Union's innovation and technological leadership in clean tech manufacturing. Activities that can be funded include those where the main innovation lies in the **product as well as in the production processes.**
- Innovation can concern one or several steps of the manufacturing process.

Excluded activities: use of innovative components (including the final equipment) in power/heat generation/energy storage/production of hydrogen. (but see Topic General)

Excluded activities: testing new components/final equipment (but see Topic Pilots)



## 3. REPowerEU Topic: Innovative Clean Tech manufacturing

Award criteria	Minimum pass score	Maximum score	Weight	
Degree of innovation	9	15	2	
GHG emission avoidance potential				
Absolute GHG emission avoidance	n/a	2	1	
Relative GHG emission avoidance	n/a	5	1	
Quality of the GHG emission avoidance calculation, minimum requirements	3	5	1	
Total GHG emission avoidance potential		12		
Project maturity				
Technical maturity	3	5	2	
Financial maturity	3	5	2	
Operational maturity	3	5	2	
Total Project maturity		15		
Scalability	9	15	1	
Cost efficiency				
Cost efficiency ratio	n/a	12	1	
Quality of the cost calculation	1.5	3	1	
Total Cost efficiency		15		
Total (without bonus points)	n/a	102		
Bonus points				
Bonus point 1 [Net carbon removals]	n/a	1	1	
Bonus point 2 [Other GHG savings]	n/a	1	1	
Bonus point 3 [Commitment to use electricity from additional renewable sources]	n/a	1	1	
Total (with bonus points)		105		



#### 3. REPowerEU Topic:Mid-sized pilots

- Construction and operation of pilot projects that focus on validating, testing and optimising highly innovative, deep decarbonisation solutions in sectors eligible for Innovation Fund support.
- In this topic, a higher degree of innovation is expected than in the other topics
  - → to be demonstrated under *Degree of Innovation* award criterion
- Pilot projects should prove an innovative technology or solution in an operational environment, but not yet large scale demonstration or commercial production.
- BUT the projects can entail limited production/operation for testing purposes, including delivery to/from potential customers for validation.
- Project viability rather than project profitability is to be demonstrated
  - → to be assessed under the *Financial Maturity* award criterion
- The maximum amount of Innovation Fund grant for an individual project under this topic is limited to EUR 40 million.

#### 3. REPowerEU Topic: Mid-sized pilots

- Projects should focus on deep decarbonisation, i.e. technology that has the potential to be fully compatible with a 2050 climate neutrality objective. The pilot installation itself should have a very low level of residual emissions or result
  - → to be demonstrated under *Relative GHG reduction* award criterion that project achieves, for industrial installations covered by the EU ETS, at least 75% reductions below the relevant ETS benchmark. For other projects, the relative emission avoidance should be at least 75%.
- If the project is successful, the proposed technology should move to the next stage of a large-scale demonstration or first-of-a-kind commercial production
  - → to be demonstrated under Scalability award criterion
- It is expected that projects will be more costly and thus less stringent formula for cost-efficiency criterion is applied: 12 (12 x (cost efficiency ratio / 2000)
- The project can have monitoring period of at least 3 years after entry into operation (instead 5 for other LSC projects).

### 4. REPowerEU Topic: Mid-sized pilots

Award criteria	Minimum pass score	Maximum score	Weight
Degree of innovation	9	15	(2)
GHG emission avoidance potential			
Absolute GHG emission avoidance	n/a	2	1
Relative GHG emission avoidance	n/a	5	1
Quality of the GHG calculation	3	5	1
Total GHG emission avoidance potential		12	
(without bonus points)			
Project maturity			
Technical maturity	3	5	1
Financial maturity	3	5	1
Operational maturity	3	5	1
Total Project maturity		15	
Scalability	9	15	1
Cost efficiency			
Cost efficiency ratio	n/a	12	1
Quality of the cost calculation	1.5	3	1
Total Cost efficiency		15	
Total (without bonus points)	n/a	87	
Bonus points			
Bonus point 1 [Net carbon removals]	n/a	1	1
Bonus point 2 [Other GHG savings]	n/a	1	1
Bonus point 3 [Commitment to use	n/a	1	1
electricity from additional renewable			
Sources]	n/o	97 to 00	
Total (with bonus points)	n/a	87 to 90	



### Call text and mandatory documentation

Please find more information on the mandatory documents and how to apply in the following tutorial and in the CINEA website

Call text

Funding and tender Portal

Mandatory documentation

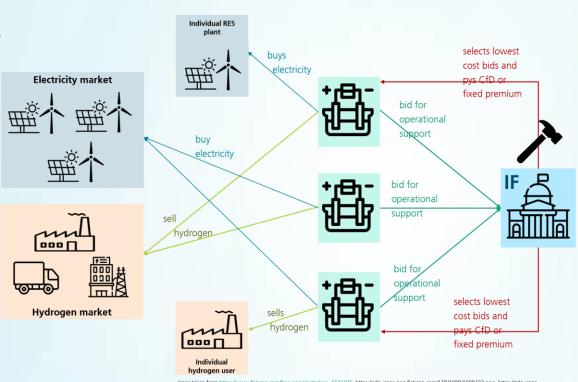
NB: Audit Relevant costs not needed

NB: Project
Implementation
Plan not
needed



### 4. Competitive bidding and EU Hydrogen Bank

- Following the proposal for the revision of the ETS Directive, the Commission has been working on developing auction mechanisms
- Multiple advantages are expected.
- First auctions will focus on renewable hydrogen production and hydrogen-based production processes.
- "EU Hydrogen Bank" announced in this year's State of the Union address.
- Auctions under the umbrella of the Innovation Fund are currently considered as a main implementation option for the domestic side of the "EU Hydrogen Bank". International side is also under development.







## 2023 Small-Scale call

2023 Small-Scale Call



Open on 30 March

Deadline 19 September



Call text similar to 2022 SSC to encourage resubmissions + clarifications and examples



July 2023
In-depth workshop
on how to write a
successful proposal



Focused and strategic promotion of the call in less represented countries and sectors



#### 4. Award criteria

#### **DEGREE OF INNOVATION**

#### Innovation beyond state-of-the-art

- at European level for LSC
- at national level for SSC
- NEW: consider the ongoing InnovFund projects
- NEW: Double weight for pilots and manufacturing topics

#### GHG EMISSIONS AVOIDANCE

- Absolute emissions avoidance (compared to sector depending on median avoidance)
- Relative emissions avoidance
- Quality and credibility of the calculation and minimum requirements
- \* **NEW**: additional minimum requirement for PILOT projects

### PROJECT MATURITY

- Technical maturity
- Financial maturity
- Operational maturity

 NEW: Double weight for industry and manufacturing topics

#### **SCALABILITY**

- Efficiency gains: costs & resources
- Further technology or solutions deployment
- Quality and extent of the knowledge sharing plan

#### **COST EFFICIENCY**

- Cost efficiency ratio (i.e. the EU contribution requested per tCO2 avoided)\*
- Quality and credibility of the relevant costs calculation

\* **NEW**: different formula for PILOT projects

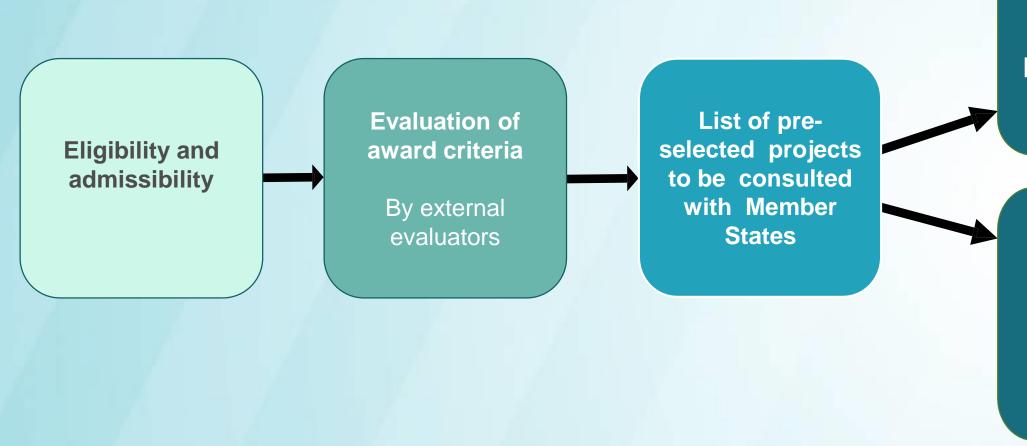


## CASCADE APPROACH – CONSEQUENCES ON THE NUMBER OF PROJECTS ANALYSED

- 1. Check eligibility and admissibility
- (if all requirements are not met, the evaluation is stopped)
- 2. Assess **Degree of Innovation** criterion
- (if the score is below threshold, the evaluation is stopped)
- 3. Assess GHG Emissions Avoidance and Project Maturity criteria
- (if all requirements are not met or score is below threshold, the evaluation is stopped)
- 4. Assess Scalability and Cost efficiency criteria



#### Selection Procedure



Award of project grants

Following of assessment by the EIB, award of Project Development Assistance



Degree of Innovation (DoI): Be exhaustive and underpin your

**Production Characteristics** 

Tech/system Readiness Level

claims with evidence

1- Establish the relevant State-ofthe-Art in a clear and comprehensive manner

Describe

Commercial State-of-the-Art (of best-available technology)

**Technological State-of-the-Art** (for innovative

Performance data

tech proposed)

Cost

Performance data

- Costs
- **Product characteristics**

2- Explain in detail why and how the innovation goes beyond incremental innovation

**Identify** 

Barriers for scaling up of innovative technologies

Barriers for combining innovative technologies Compare

- Compare the proposed innovation with both the commercial and the technological State-of-the-Art
- Check thoroughly Annex 1
- Provide all relevant information, be transparent and realistic

3- Provide key performance data Evidenced in the feasibility study and other documentation

Provide evidence **Key performance data** of the project's (combination of) Innovative Technology(ies)

- Costs, product characteristics
- TRL/System Readiness Level
- Energy efficiency, circularity

Evidence

- Feasibility study
- Other supporting documents



#### Degree of Innovation

The Innovation Fund aims to support projects that go beyond incremental innovation (Annex 1 of call document)

Incremental innovation, the degree of innovation is very low since only minor changes or improvements are made to existing products, processes or business models, projects which will deliver only incremental innovation will not be retained.

Intermediate or strong degree of innovation is present in new or considerably changed technologies or processes or business models for the production or delivery of existing or new products or services

Very strong or breakthrough
degree of innovation is present in
completely new technologies or
processes or business models or
completely new products or
services, which substitute existing
products or business models



### Dol: how to make your proposal successful

- Clearly describe the innovation in the individual elements of the proposed solution and, if relevant, of their combination and their respective degrees of innovation
- Clearly describe the state of the art as a benchmark against which the assessment of the innovation(s) is made (include geographical reference point)
- Evaluators need to be convinced by the application, so substantiate well the performance advancements compared to state-of-the-art solution, provide credible performance data. Consideration of innovation needs to take into account at least plant design; operating approach; construction; performance; reliability & availability; maintenance and economics.

# GHG: calculation tools must be used Examples available



#### Absolute GHG emissions by scenario and step of the process

Reference and project GHG emissions by step of the production process during the first 10 years of operation, in tCO2e.

	S	tep	Refer	rence emissions tCO2e	<del>                                     </del>	emissions O2e	Variation tCO2e			
		In	nput	-		-			-	
← →	C	verview <b>Su</b>	mmary Refe	erence emissions P	roject emissions	Process Diagram	Ref Convers	ion Factors	Proj Conversion Factors	
	Ref	inputs		Obligator	v					
	Pro	Obligatory								
	Ref	processes								
	Ref	processes								
	Ref	processes								
	Combustion [add rows and column, as needed]					Advisable				
	4	▶   Proj C	Conversion Factors	Net carbon removals   Other GHG emission avoidance   Additional ren. electricity			al ren. electricity	Assumptions   Checklist   Example GF (		
	Only if relevant New					European Commission				

### GHG - Minimum requirements



Comparison with EU ETS benchmark emissions (only for projects producing products with a EU ETS benchmark)

Calculate the GHG emissions per unit of product according to the EU ETS methodology and compare with the equivalent EU ETS benchmark(s) applicable at the time of the application and confirm that the project emissions are lower than the EU ETS benchmark emissions.

#### Sustainability of biomass (only for projects using biomass as feedstock)



Projects using biomass as feedstock must confirm that the biomass used will at least meet the sustainability requirements of the Renewable Energy Directive. The biomass feedstock must either be listed in Part A of Annex IX of the Directive or be certified as low indirect land use change (ILUC)-risk as defined by Commission Delegated Regulation (EU) 2019/8072.

#### Additional requirement for "PILOT" projects



At least 75% emissions reductions below the relevant ETS benchmark for industrial installations covered by the EU ETS. For other projects, the relative emission avoidance should be at least 75%



New

## Bonus points



Bonus	
1 - The potential to deliver <b>net carbon removals</b>	1 point (half point 0.5 possible)
2 - <b>other GHG savings</b> from emissions sources that go beyond the boundaries established in the Innovation Fund methodology for the given sector	1 point (half point 0.5 possible)
3: commitment to use electricity from additional renewable sources: projects that propose to use significant amounts of electricity from the grid are encouraged to demonstrate whether they are using additional electricity of renewable origin and whether they are adding to the deployment of renewable energy	1 point (half point 0.5 possible)



#### Main mistakes on GHG emissions avoidance



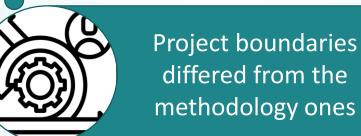
Difference in scope of reference and project scenarios

Adoption of inadequate reference scenario and emissions factor



Assumptions and data not backed with supporting evidence







Additional GHG savings claimed under Absolute GHG emissions avoidance



#### Project Maturity - Technical Maturity

# Objective: assess the technical maturity of the proposed projects

Technical feasibility to deliver the expected output and GHG emissions avoidance

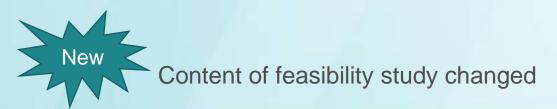
Technology risks and proposed mitigation measures

- Application form, Part B, sections:
  - 3.1 (technical maturity)
  - 3.4 (risk management)
  - Section 0: technical characteristics and scope / technology scope
- Feasibility study (<u>mandatory annex</u>)
- Any existing technical due diligence report (optional)

### **Technical Maturity**

# Feasibility study

- The feasibility study is a <u>mandatory annex</u>: it should include information in line with the minimum content indicated in section 5 of the call text:
  - □ Project description (background information, objectives, resource and feedstock availability and yield potential, expected project outputs, innovation)
  - ☐ Location analysis and strategic overlook (site, site plans, stakeholders involvement and acceptance)
  - □ Technical maturity assessment (technology readiness, technology process, suppliers of technology, feasibility of achieving project outputs)
  - ☐ GHG avoidance and key consumptions figures
  - ☐ Environmental and socio-economic impacts and mitigation measures
  - Techno-economic feasibility
  - ☐ Risks and mitigation measures (including heat map)





### **Technical Maturity**

How mature is your technology: **Describe the actual readiness level of your technology/solution** 

Resubmissions are welcome, particularly if the readiness of your technology has improved

#### **Ensure consistency**

between project implementation plan, feasibility study, business plan and GHG calculations

#### Provide a thorough analysis and technical description

Be concise and focus on key facts and figures

#### Justify and provide evidence for the claimed expected output, e.g.:

- Evidence and performance data from previous stage/site/pilot
- Third party confirmations, quotes from vendors or suppliers, signed letters of agreements or head of terms
- Analysis of technical risks and their mitigation is required
  - Use due diligence report when available



#### Financial Maturity – key points

Objective: assess the project capacity to reach Financial Close within 4 years

Project business plan and profitability

Soundness of the financing plan

Commitment of project funders

Understanding of project financial risks



#### Credibility of the Business Plan

- Make sure that the <u>financial projections are coherent with the assumptions</u> detailed in the business plan and used in the other application documents.
- Fully describe and <u>substantiate the main revenues and cost assumptions</u>: provide and justify volumes, prices assumed, write a clear narrative for your assumptions and make sure they are coherent with your thorough market assessment and technical feasibility assessment.
- Provide a clear and <u>full breakdown of CAPEX</u> with references and justifications.
- Make sure that the scope of activities of your business model and business plan <u>match the scope</u> of the project you submit, that the assets and costs of the project are borne by the applicant and grant beneficiaries.



### Credibility of the Financing Plan

- Highlight the financing structure indicating whether the debt will be raised at the level of the corporate entity or of the project, and the level of recourse to the project shareholders
- If the project is planning to <u>raise external debt</u>, <u>justify the key terms</u> <u>assumed</u>, expected cash flows and that this debt level and repayment profile is in line with market standards. If possible, <u>provide letters from banks/debt investors</u> to support these assumptions
- If a project has low profitability and/or subject to high volatility of cash flows, we expect strong evidence of commitment from sponsors.



### The 7 golden rules of FM

1. Clearly outline project scope, legal structure (\*) and potential interdependencies with other projects

7. Assess market, competitive landscape and commercialisation

6. Substantiate and justify your business assumptions



2. Identify & provide <u>effective</u> mitigation measures for key risks

3. Ensure your business plan is fully funded and provide evidence of funding commitment

5. Give evidence of preliminary contract

4. Follow our guidance on how to calculate your project WACC



#### **Project Maturity: Operational Maturity**

# Objective: assess the prospects of the project for its successful deployment

**Project implementation plan** 

Permits, Rights, Licences and Regulatory procedures

Public acceptance of the project

**Project management team and project organisation** 

Operational risks and proposed mitigation measures

- Application form, Part B, sections:
  - 3.3 Operational maturity
  - 3.4 Risks and mitigation measures
  - 6.1 Work Plan
  - 6.2 Work Packages, activities, resources and timing
  - Timetable
- Timetable-Gantt chart (mandatory document)
- Any existing due diligence report (optional)





#### **Operational Maturity**



Properly **associate work packages (WPs) with activities** and with their planned costs



Define adequate **deliverables**, **milestones** and **means** of **verification** 



Do not underestimate the risk analysis



Present a detailed and realistic strategy to obtain all relevant permits and licenses



Make sure that the **role and responsibility of each entity** and party is clearly explained

**Ensure consistency** 



### Scalability

# Objective: assess the scalability and the knowledge sharing

Scalability in terms of efficiency gains

Scalability in terms of further technology or solutions deployment

Quality and extent of the knowledge sharing

- Efficiency gains:
  - expected technology cost reductions;
  - efficient use of resources or other ways to address resource constraints notably in terms of reduction of use and more efficient use of critical raw materials biomass and other scarce resources, and in terms of circularity, recycling and recyclability of such resources.
- Scalability in terms of <u>further technology or solutions deployment</u>:
  - at project site and possible transfer to other sites;
  - at sector level, regionally or across the EU economy or globally;
  - + potential for technology
  - transfer beyond sector



### Cost efficiency

**Requested Innovation Fund grant** 

## Absolute GHG emission avoidance

During 10 years after entry into operation

Maximum grant is 60% of total relevant costs

Applicants choosing not to apply for the maximum grant will be more competitive when ranked against other applicants in 'cost per unit performance' metric. However if the project will receive project specific state-aid, this must be added to the requested IF grant amount in the numerator of the formula



New

#### Project Development Assistance

Which projects can benefit from PDA?

- Rejected proposals that reach the minimum threshold under degree of innovation, GHG emissions criteria and cost efficiency quality
- Are awarded at least 50% points under each of the project maturity sub-criteria
- Are considered by evaluators as having potential to improve their maturity with PDA
- Are confirmed by the EIB as shortlisted projects for the PDA

How does it work?

- The PDA support consists of the EIB expert services for further development of projects
- Managed separately under project specific contract with the EIB
- Up to 20 projects could benefit from the PDA in this call



#### Some recommendations

- Read carefully the call documents and understand well the requirements (including the admissibility and eligibility ones)
- Get familiar with and follow the call methodologies and guidance (GHG and relevant costs)
- Before submitting, please <u>check consistency</u> between different parts and documents of your application
- Help is available:
  - Innovation Fund helpdesk
  - IT helpdesk
  - Lessons learned and info-day recordings
  - Tutorial on the application procedure
  - Video on the financial model summary sheet
  - Recording of the infoday and lessons learned



#### How to make your proposal successful

Cover in a clear and exhaustive manner all the points in the Part B and substantiate them, avoid vague statements as evaluators will be asked whether the claims you made are credible;

- underpin your claims with evidence and analysis
- be realistic in your growth expectations
- address well the resource constraints and any limiting factors for further scale-up



#### Join as project evaluator

**INNOVATION FUND** 

SIGN UP AS A

**TECHNICAL EXPERT** 

**FINANCIAL EXPERT** 

**GHG EXPERT** 

**RAPPORTEUR** 



- Individual evaluation from your office/home at your best convenience
- Consensus group with other experts from your office/home

Sign up as an Expert (europa.eu)



## Key events

16 March 2023 17:00



Large-scale call Submission Deadline

30 March 2023



Launch Small-Scale call 2023

19 September 2023



**Small-Scale call 2023 Submission Deadline** 



#### Where to find more information?



All (past) call documents available on the Funding and Tenders Portal including:

✓ Guidance and calculation tools on GHG emissions and relevant costs

✓ Frequently asked questions

https://europa.eu/!QB67by



Further info, planning of new calls, recorded webinars and videos available on the IF Website:

https://europa.eu/!rx34Dt



Innovation Fund - YouTube

https://bit.ly/2WxK8w7





# Thank you



https://cinea.ec.europa.eu/program mes/innovation-fund\_en



**European Climate, Infrastructure and Environment Executive Agency** 





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